

Authors	Research Question	Research Design	Main Findings
Bigley and Roberts (2001)	How was ICS used for wildfire response in a California county?	Qualitative; small non-probability sample	ICS was successful in organizing the county's response to wildfire; success was dependent on available resources, extent to which those involved were from traditional emergency services agencies, support for organizational utility of system, shared values, and approval of ICS authority system.
Buck et al. (2006)	How was ICS used by FEMA in nine separate hazard events?	Qualitative; small non-probability sample	ICS was most useful when responding agencies had shared vision, working relationships among responders, and effective training, and when events were limited in duration, goals, and objectives; ICS was not useful as a universal management system for all types of disasters.
Jensen and Yoon (2011)	What is the usefulness of ICS to North Dakota firefighters?	Quantitative; medium size non-probability sample	Study participants did not have positive views of ICS for daily activities or disaster situations; volunteer status of responders and rural area of response activities are thought to explain findings.
Moynihan (2008; 2009)	How is ICS useful during a virus outbreak?	Qualitative; non-probability sample	ICS was useful when crisis was limited in scope and there was trust and limited diversity among network responders; ICS aided incident briefings and the tasking system, but hierarchical structure of ICS did not facilitate interorganization coordination.